#### 5 July 2023







Source: Refinitiv

Market data	
EPIC/TKR	APAX
Price (p)	182.8
12m high (p)	203.0
12m low (p)	151.7
Shares (m)	491
Mkt cap (£m)	898
Discount to Mar £ NAV (%)	-21%
Free float	92%
Country/Ccy	UK/GBP
Currency of reporting	Euro
Market (main)	STMM
Description	

Apax Global Alpha (AGA) has a global portfolio across four core sectors: Tech& Digital, Services, Healthcare and Internet/Consumer. 71% of the invested portfolio is private equity (PE), and 29% is primarily in debt; the latter is held for capital management. It targets an annualised net total NAV return across economic cycles of 12%-15%, and a dividend yield of 5% of NAV. It has a Premium listing, and is a FTSE 250 constituent.

Company	informatic	n					
Chair		Tim Breedon					
NEDs		er, Mike Bane,					
	Step	phanie Coxon,					
		Susie Farnon,					
Inv. Advise	er	Apax					
investor.re	lations@apaxs	Contact: globalalpha.com					
+44 (0)207 666 6526 www.apaxglobalalpha.com							
Key share	eholders						
Berlinetta	Limited	5.9%					
Witan IT		5.7%					

#### Diary

6 Sep

#### Analyst

Mark Thomas +44 (0)203693 7075 mt@hardmanandco.com

Interim results

Discloser: the relevant analyst is a shareholder in Apax Global Alpha

## APAX GLOBAL ALPHA

### 2023 Capital Markets Day: accessing hidden gems

The key takeaway from AGA's 27 June Capital Markets Day (CMD) was that 84% of value creation comes from operational improvements that APAX makes in the investee companies. On average, under APAX's ownership, revenue growth accelerates by 700bps, EBITDA growth 1,500bps and the EBITDA margin 700bps. Additionally, the day highlighted that i) AGA gives access to companies unavailable elsewhere, ii) its companies are growing and performing well, iii) it is an All Weather Investment, with 84% of value creation under the manager's control, iv) it has a robust balance sheet, and v) the 5%-of-NAV dividend has more value when the shares are at a big discount. Given the long-term NAV outperformance, the discount appears anomalous.

- **Other messages:** The presentation reviewed what sets AGA apart from its peers (portfolio construction and balance sheet), the debt investment benefits, how the portfolio is valued and why this is conservative, the fee structure, and what AGA is doing (and how it thinks) about addressing the discount.
- Financing: The presentation reviewed the PE financing market, and how it applies to APAX/AGA. With 82% of portfolio debt maturities beyond 2027, ca.75% of debt at fixed rates (and 90% of swaps maturing post mid-2024) and average net debt at 4.7x EBITDA, APAX appears well-positioned to weather market disruption.
- Valuation: Listed holdings and debt mean that ca.40% of Apax's portfolio is marked to market. Adjusting for the debt portfolio at par, AGA's discount to NAV (21%) rises to 31%, in line with its peers' range (29% excluding 3i) on its PE portfolio alone. The NAV appears resilient, making the discount absolutely and relatively anomalous.
- Risks: Sentiment to costs, the cycle, valuation and over-commitment are sector issues. Residual risk on the 2020-21 IPO positions appears to be modest. The debt portfolio generates income towards dividends, and has liquidity/capital benefits, but complicates the story.
- Investment summary: Apax has delivered market-beating returns by selecting businesses that it can transform post-acquisition. Buying these companies at a discount to peers (ca.20%), accelerating their revenue growth and improving their margins, and then selling the reinvigorated business at a premium to those same peers (ca.10% premium), is the playbook that has been repeated again and again. Investments are focused in sectors with structural growth and resilience. Capital flexibility is enhanced by the debt portfolio. The discount is the "icing on the cake".

Financial summary and valuation											
Year-end Dec (€000)	2020	2021	2022	2023E	2024E						
Investment income	18,106	26,853	24,476	36,021	38,383						
Net gains on fin. assets /liabs. at FVTPL	153,518	336,123	(125,803)	198,592	185,691						
Total expenses	(5,262)	(14,879)	(6,531)	(11,392)	(10,276)						
Pre-tax profit	162,092	345,127	(109,806)	220,621	211,198						
PE invest. (€m)	788	1,014	877	1,084	1,216						
Derived invest. (€m)	319	336	364	344	348						
Cash (€m)	125	108	68	23	22						
NAV (€m)	1,201	1,490	1,299	1,452	1,611						
Adj. NAV per share (£)*	2.19	2.54	2.34	2.61	2.86						
S/P prem./disc. (-) to NAV**	-12%	-11%	-19%	-30%	-36%						
Dividend p/sh (p)	10.2	12.3	11.8	13.9	15.5						
Dividend yield	5.6%	6.7%	6.5%	7.6%	8.5%						

\*2023-24E NAV converted at £1: €1.13; \*\* 2020-22 actual. 2023-24E discount of current share price to forecast NAV. Source: Hardman & Co Research



### Apax Global Alpha disclaimer

The Company is a closed-ended collective investment scheme incorporated under the laws of Guernsey. The Company's ordinary shares are admitted to trading on the main market of the London Stock Exchange.

The purpose of this report is to provide general information. None of the information in this report constitutes investment advice or an offer to sell, or a solicitation of an offer to buy any shares of the Company. The contents of the report may be amended at any time in whole or in part at the sole discretion of Hardman & Co.

The information in this report is directed at persons in the United Kingdom who are professional investors, investment professionals, high net worth investors, and/or advised individual investors who understand the risks involved in investing in the Company. If you do not reside in the UK, and you choose to access this report, it is your responsibility to comply with any applicable laws to which you are subject. If you are not permitted to view the materials in this report or are in any doubt as to whether you are permitted to view the materials, please exit this report.

The information in this report is not directed at persons in any jurisdiction where the Company is not authorised to engage in any investment business or activity requiring registration or authorisation.

In particular, the ordinary shares of the Company may not be offered, sold or delivered, directly or indirectly, within the United States, Canada, Japan, Australia, South Africa, Singapore, Hong Kong, or the European Economic Area (with the exception of the Netherlands, Luxembourg, Belgium, Denmark, Sweden and Ireland and then only to professional investors in each such jurisdiction). If you are reading this report from a country in which the shares of the Company cannot be offered or sold, you agree that you will not seek to acquire any shares of the Company unless such acquisition can be effected in the secondary market without breaching the securities and other laws to which you are subject.

If you are a US Person, you agree that you will not seek to acquire shares of the Company unless you are a "Qualified Purchaser" within the meaning of Section 2(a)(51) of the Investment Company Act of 1940 and an "Accredited Investor" as defined in Rule 501 of Regulation D, in a transaction not subject to the registration requirements of the U.S. Securities Act of 1933.

You also agree that you will not acquire or hold any shares of the Company with the assets of (i) an "employee benefit plan" as defined in Section 3(3) of the US Employee Retirement Income Security Act of 1974, as amended ("ERISA"), that is subject to Title I of ERISA; (ii) a "plan" as defined in Section 4975 of the US Internal Revenue Code of 1986, as amended (the "US Tax Code"), including an individual retirement account ("IRA") or other arrangement, that is subject to Section 4975 of the US Tax Code; (iii) an entity which is deemed to hold the assets of any of the foregoing types of plans, accounts or arrangements that are subject to Title I of ERISA or Section 4975 of the US Tax Code; or (iv) a plan, fund or other program that provides for retirement income, a deferral of income in contemplation of retirement or payments to be made upon termination of employment (including, for example, a governmental, church, non-US or other employee benefit plan) that is subject to any federal, state, local or non-US law or regulation that is substantially similar to the fiduciary responsibility or prohibited transaction provisions of Title I of ERISA or Section 4975 of the US Tax Code (collectively, "Similar Laws"), and whose purchase, holding, or disposition of the shares (a) could subject the Company (and Persons responsible for the investment of the Company's assets) to any applicable Similar Law or (b) would constitute or result in a violation of any applicable Similar Law (each of the plans, accounts, funds, programs and arrangements described in clauses (i), (ii), (iii) and (iv) are referred to herein to as "Plans").

Please read our full disclaimer, which is contained at the end of this report.

84% of value creation on realised deals

since January 2015 has come directly

from operating improvements under

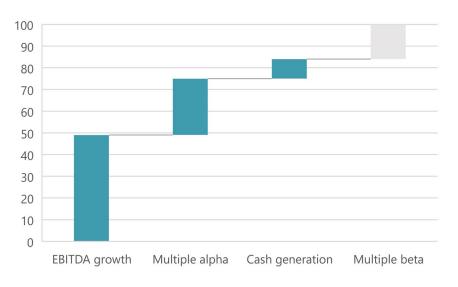
**APAX** management



Theme 1: track record of value creation

The key theme of our initiation, <u>Making pearls out of oysters</u>, published on 13 January 2023, was that AGA outperforms public markets because of the value added by APAX to investee companies. They get expertise, finance and market information that would be unavailable to them as standalone entities under their previous owners. The CMD expanded on this theme, detailing its views on the value created on full exits since 2015 (see chart below). Critically, 84% is directly under the control of/attributable to APAX ownership, including increasing the level of EBITDA, getting a higher company-specific multiple rating and cash generation. 16% was outside management control (the rise in market beta).

#### Value creation for realised deals, January 2015 to March 2023



Source: AGA Report and Accounts, Hardman & Co Research

The CMD presentation (slide 31) highlighted the operational improvements in underlying companies through the ownership of APAX Funds, with revenue growth accelerating 700bps, EBITDA growth 1,500bps and the EBITDA margin improving by 700bps. The incremental expertise, networks, digitalisation playbooks, purchasing power, etc, that we discussed in our initiation drive businesses to realise their full potential.

The multiple expansion (alpha) in the chart above reflects how other investors value the improvements made during APAX's ownership. APAX, by buying businesses with unrealised/unrecognised potential, can make acquisitions relatively cheaply (in Apax Funds VIII to X, the average relative entry multiple is 22%-24% below that of peers). The superior growth and profitability mean that, on exit, the investee companies are much more attractive propositions, and can be sold at a premium rating to peers (Fund VIII 9%, Fund IX 8%). Independent of market rating moves, APAX has seen a ca.30% improvement in the relative multiples by identifying the right companies and realising their potential.

On average, revenue growth accelerates by 7%, EBITDA growth 15% and the EBITDA margin 7% under APAX ownership

ca.30% relative multiple expansion by transforming businesses with potential to turn into rapidly growing and more profitable ones



# Theme 2: investor perception survey

In autumn 2022, AGA commissioned an investor perception study, and APAX used the CMD to address key issues emerging from that. The company responses were detailed in slides 9-15 of the <u>CMD presentation</u>. The five key issues were:

- AGA commented that i) the portfolio gave "Access to Hidden Gems", a portfolio of companies that could not be bought elsewhere, with an advisor of scale and 50 years of experience, ii) it has an All Weather strategy, which is well-suited to generate alpha, with 84% of value creation driven by operational improvements, and iii) it has a robust balance sheet, strengthened by the debt portfolio, which helps generate income to support the 5% dividend yield. In our view, it is identifying businesses with potential for improvement, and, critically, it has the proven track record of delivering improvements, which makes the portfolio unique.
- Management highlighted how the Derived Investments (DI) portfolio, which consists primarily of debt instruments, i) absorbs capital not invested in PE, ii) enhances the robustness of the balance sheet by providing support to unfunded commitments (37% covered by the DI portfolio alone), iii) is an additional source of returns (11.8% yield to maturity), outperforming its benchmarks, and iv) has a steady source of cash to support the dividend (and critically, in our view, sentiment to its sustainability). In considering whether a level of ca.30% of the portfolio was appropriate, AGA emphasised that the board reviews cashflows across a range of scenarios, that there have been heavy new commitments, and that the level of the DI portfolio was the result of these deliberations. We gave our views on the DI portfolio in detail on pages 12, 30 and 46 of our initiation.
- Of the March 2023 €2.63 NAV per share, the PE portfolio accounts for €2.19, with the vast majority (€1.61) based off comparable earnings or cashflow multiples. A further €0.22 is based off public market prices, and just €0.27 from revenue multiple approaches. Derived debt accounts for €0.70, with nearly half of that from direct broker quotes, and the rest from models using market inputs. We outlined, in pages 22-26 of our initiation, why we believe the NAV is conservative, most critically noting uplifts on exits (average 25% in 1Q'23, 17% Jan'22 to Mar'23), where buyers are paying above carrying value, usually after extensive due diligence.
- ▶ In the CMD, management emphasised how there was no layering of fees, with the PE investments having the fee at the fund level (with AGA's fees in line with similarly sized investors). Again, we gave our views on this fee structure in our initiation (pages 41-43).
- Unsurprisingly, this has been a focus for many investors, with wide discounts applying across the listed PE sector (see *Valuation* section below). Since listing, AGA has twice experienced periods of a widening discount, with it then closing over time. In terms of management action, there has been a focus on diversifying the register and improving communication to address misconceptions *inter alia*, employing incremental IR advisers and Hardman & Co. Other options, such as buybacks, are reviewed regularly, with the board balancing potential investment returns with the enhancement from a buyback. To date, AGA believes that there is insufficient evidence to support one, and, if there were one, it would be likely to reduce share-trading liquidity (which, in turn, could see greater discount volatility in the future). With the dividend tied to NAV, as the discount widens, the yield to investors improves. We gave our views on the two potential stages for a re-rating on pages 50-51 of our initiation.

What sets AGA apart

Benefits of DI portfolio

How the portfolio is valued

The fee structure

Addressing the discount



# Theme 3: PE and APAX financing conditions

In a period of sharply rising interest rates, great uncertainty over where they may peak and for how long they will be elevated, a potential recession and bank failures, it is unsurprising that whether PE houses and their investee companies can access finance is a key concern. The key takeaway from the presentation was that, with low leverage, long-dated, largely fixed debt, APAX Funds' portfolio companies are wellpositioned to weather market disruption. Furthermore, the continued uplifts on exits suggest that the trade/financial buyers of APAX assets have continued to access finance where there are attractive deals to be done.

Slide 21 of the presentation highlighted some of the key APAX Fund portfolio metrics that support the view of its resilience to current financing conditions. These include:

- ▶ 82% of maturities are beyond 2027, meaning that there is no imminent maturity wall with companies facing the need to re-finance in challenging markets;
- ► at 4.7x average net debt to EBITDA, there is less portfolio company leverage than in the PE market as a whole; and
- ▶ the policy has been to fix ca.75% of debt funding, and ca.90% of interest rate swaps mature post mid-2024.

APAX's presentation highlighted how the normalised interest burden (as a percentage of EBITDA) for the average buyout has been increasing (US 10-year average 7.7%, current 10.4%, Europe 5.8% and 9.3%, respectively). It commented that high-quality deals that, in the past, may have seen leverage at 7x, were now at 5.5x to 6x. The fall has not been as great as the rise in interest costs, as investors are willing to see interest cover at 1.5x, rather than 2x or above. APAX Funds are in a different place from the overall market, with just 4.7x current leverage, and, on new deals, it is averaging 4.5x-5.5x, i.e. largely unchanged. The presentation also reviewed why management believes that the private credit markets will be resilient sources of finance.

In the Q&A session, a question asked was how much value had been/would be transferred from APAX, as an equity holder, to debt providers in the higher-rate environment. The key element of the response was to highlight how the value creation is driven by improving companies, not market conditions, and it was also noted that there were continued exits at ca.20% premiums to carrying value, which suggests that buyers could still find finance. In our view, being concentrated in the mid-market, with its multiple exit options, is helpful in this regard.

In answering other questions, management emphasised i) that it was not seeing any problems in accessing financing for new deals, ii) that there was nothing unusual in its covenants, iii) the hedging policy (the level of hedging may be reduced where there is low leverage, given its real cash cost), iv) the optimisation of hedging tools (now more swaps, when, in the past, APAX had used more interest rate caps), and v) the duration of hedges (typically three to five years, with most put on in 2012-22).

Current portfolio resilience to challenging finance conditions

Increase in interest burden seen marketwide lower leverage, but not for APAX, which started at lower level

Any modest shift in returns to debt providers does not change key driver of value creation being improving companies

Comfort across a range of issues raised in Q&A session



Theme 4: why invest now?

The third section of the <u>CMD presentation</u> covered why APAX viewed that now was a good time to invest, with the key messages being i) AGA's portfolio is strong and well-positioned for volatility, ii) the long-term "mining Hidden Gems" strategy is an "All Weather" approach, which is well-suited to generate alpha, whatever the market conditions, and iii) PE outperformance historically is strongest, following periods of market volatility.

The key points supporting the assertion that the portfolio is strong and wellpositioned are i) sector and geographical diversity, ii) many investee companies provide mission-critical services, which are needed through all stages of the cycle, iii) the four chosen sectors have structural growth, iv) capital structures are robust, and v) being mid-market provides multiple exit options, reducing sensitivity to market conditions. We examined the resilience of the NAV in our initiation (pages 27-29).

In this section, management highlighted that its approach is "visualising the potential" of buying good companies whose opportunities have not been optimised yet, and then transforming them. Being in high-quality sub-sectors with structural growth provides further downside protection. Executing on improving the investee companies is under APAX's control, and leveraging operational and digital expertise is independent of market conditions. The 2022 <u>CMD</u> had a whole section devoted to the detail of how the "Operational Excellence Practice" adds value, and it was summarised again this year (for example, \$3bn of spend optimised, 28 specialist staff, proprietary data platforms). This section also highlighted how APAX views generative AI, with implications for new investment (an opportunity was recently declined because of the threat posed by AI), the risks and opportunities for existing investee companies, and how APAX may adopt AI for its own operations.

AGA highlighted how the top-quartile and median vintage year IRR had shown the greatest outperformance against the S&P 500 total return, following the dot-com crash (2001-04) and the GFC (2007-10). We have, in previous notes, considered how the value added by a strong GP backer is of greatest value, at such times noting, in particular, the greater certainty in finance, the incremental strategic optionality for M&A and the transfer of best practice in rapidly changing market conditions. Treasury and capital management expertise are also more valuable.

AGA's portfolio is strong and wellpositioned for volatility

The long-term "mining Hidden Gems" strategy is an "All Weather" approach, which is well-suited to generate alpha

PE outperformance historically is strongest following periods of market volatility

#### Apax Global Alpha

HARDMAN&CO.

Q&A sessions focused on discount level, liquidity management and multiple ratings

### Q&A

In addition to the questions addressed above, the following key issues were raised (with the relevant company responses) across the Q&A sessions:

- Doesn't the discount across the PE sector suggest that investors think there are problems ahead? Readers should note the why invest now? section above for the company view on why this is not right. In our view, it is a consistent theme across listed PE that, while conditions are challenging, earnings growth is likely to slow, and there is currently subdued activity, none of these factors are either unexpected for a through-cycle investor or are creating alarm in terms of scale.
- Doesn't the current discount reflect the fact that value has been transferred to debt providers, impacting future realisable values? Management re-emphasised that, for APAX, value creation is not driven by leverage, but by operational improvements. The ca.20% exits on uplift show that, in challenging times, there are still buyers, the accounting is conservative and loans to value are very low.
- Given that PE is out of favour with UK investors, why not do a dual listing in the US? There are no current plans.
- ► How will commitments be met if realisations are low? There have been a number of new commitments over the past 18 months, with the board reviewing cashflow analyses over multiple scenarios, including the optionality from the DI portfolio. AGA's balance sheet is very strong.
- ▶ Will private market ratings not follow the falls in public market ones? Management comments included i) the different assets being bought mean that there is an element of detachment between the multiples, ii) PE buys control for the investor, whereas public does not, and this has a real value that is not reflected in the ratings, iii) there is still a lot of PE dry powder to be deployed, iv) valuations have come down, and may come down somewhat further, but they are not likely to collapse, and management does not see a further 20%-30% fall as a probable outcome. Slide 29 of the presentation highlighted how the private market rating in APAX's portfolio declined from 18.4x at end-2021 to 16.1x in 1Q'23, while the overall portfolio rating fell from 23.2x to 17x. The latter was driven by publicly listed holding ratings falling significantly more than the private ratings were not written up as much as the public ones is also an important issue.



### Portfolio

Portfolio anal	ysis (as at N	/larch 2023)				
	NAV (€m)	Commitment (m)	Fund size (bn)	Fund stage	% AGA total	Comment
Apax funds						
AMI	26.7	\$30	\$0.5	Maturity	2%	2015 fund 88% invested and committed.
AEVI	2.2	€10.6	€4.3	Harvesting	0%	2005 fund. €14m of distributions since 2015.
AEVII	23.1	€86	€11.2	Harvesting	2%	2007 fund. €91m of distributions since 2015.
AVIII	93.3	€160 + \$218	\$7.5	Harvesting	7%	2012 fund. €565m of distributions since 2015.
AIX	313.7	€155 + \$175	\$9.5	Maturity	24%	2016 fund 93% invested and committed.
ADF	48.9	\$50	\$1.1	Maturity	4%	2017 digital fund 97% invested and committed.
ADF II	0.6	\$90	\$1.9	Investment	0%	2021 digital fund 18% invested and committed.
AX	387.7	€200 + \$225	\$11.7	Investment	30%	2020 fund 93% invested and committed.
AXI	(5.7)	€198 + \$490	tbc	Investment	0%	2022 fund not closed at March 2023.
AMI II	(0.9)	\$40	tbc	Investment	0%	2022 fund not closed at March 2023. 8% invested and committed.
AGI	(1.9)	\$60	tbc	Investment	0%	2022 fund not closed at March 2023. 14% invested and committed.
Total PE	887.7				69%	71% of invested portfolio.
Derived debt	343.6				27%	Been broadly stable over recent years.
Derived equity	24.4				2%	Reduced in favour of more PE (end-2017 was 15%).
Total derived	368.0				28%	29% of invested portfolio.
invest.	306.0				2070	29% of invested portfolio.
Cash/other	35.7				3%	
Total	1291.4				100%	

Source: AGA Report and Accounts, Hardman and Co Research



■ Derived Investments - debt ■ Derived Investments - equities ■ Cash

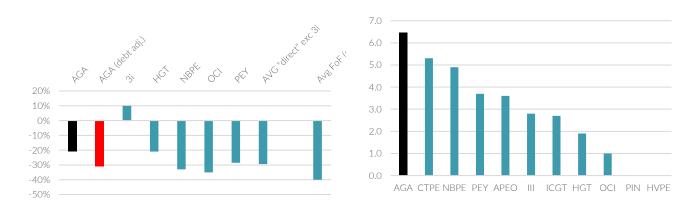
#### The proportion of the total portfolio in DI has been broadly stable since 2018.



### Valuation

Our *initiation* detailed a range of valuation approaches and sensitivities to them. As the chart below shows, AGA's reported discount to NAV (21%) is below the average of its direct investing listed PE trusts. If we adjust for the debt element of its portfolio (see the SoTP section below), the PE business is in line. Its dividend yield, supported by cash from the DI portfolio, is well-above the sector average.

#### Current share price discount to latest NAV (LHS, %) and dividend yield (RHS, %) for narrow and wider peers



Source: Company websites, factsheets and presentations, Hardman & Co Research, priced at 05/07/23

## Sum-of-the-parts (SoTP) valuation

Applying debt discount to derived book implies AGA's PE discount is 31% AGA could be broken down into a PE fund and its debt positions. The latter are marked to market, and so have less management input into the valuation. Given this, and their potential use for capital management purposes, rather than simple investment, we believe that an SoTP approach to AGA is an important valuation methodology. The table below shows that, if we strip these out at par, and they are marked to market, the residual PE discount rises to 31%.

SoTP valuation (£m)			
	Market cap	£ NAV	Discount
Reported value	898	1,135	21%
Last reported MTM value of DI	368	368	
Adjusted value	530	767	31%



### **Financials**

Profit and Loss							
Year-end Dec (€000)	2018	2019	2020	2021	2022	2023E	2024E
Investment income	19,442	20,852	18,106	26,853	24,476	36,021	38,383
Net gains on financial assets at FVTPL	56,739	208,767	153,518	337,190	(119,740)	198,592	185,691
Net losses on financial liabilities at FVTPL	-	(2,741)	-	(1,067)	(6,063)	-	-
Realised foreign currency (losses)/gains	(2,766)	(479)	1,224	(1,488)	1,276	-	-
Unrealised foreign currency gains/(losses)	116	762	(3,743)	787	(74)	-	-
Total income	73,531	227,161	169,105	362,275	(100,125)	234,613	224,074
Performance fee	2,123	(6,893)	(46)	(8,390)	(22)	(4,965)	(3,571)
Management fee	(4,610)	(5,013)	(2,853)	(3,782)	(3,712)	(3,406)	(2,943)
Administration and other operating expenses	(3,107)	(2,051)	(2,363)	(2,707)	(2,797)	(3,021)	(3,262)
Total income less operating expenses	67,937	213,204	163,843	347,396	(106,656)	223,221	213,798
Finance costs	(2,729)	(1,860)	(1,751)	(2,269)	(3,150)	(2,600)	(2,600)
Profit before tax	65,208	211,344	162,092	345,127	(109,806)	220,621	211,198
Тах	(261)	(412)	(109)	(223)	(231)	(231)	(231)
Profit after tax	64,947	210,932	161,983	344,904	(110,037)	220,390	210,967
Average no shares (m)	491	491	491	491	491	491	491
EPS (€c)	13.2	43.0	33.0	70.2	(22.4)	44.9	43.0
DPS (p)	8.45	9.54	10.15	12.33	11.82	13.89	15.52
			Sourc	e: AGA Renor	t and Account	s Hardman &	Co Research

Source: AGA Report and Accounts, Hardman & Co Research

18         2019           58         769,019           72         252,543           18         89,653           48         1,111,218           06         3,277           25         125	<b>788,307</b> 3 275,739 43,677		340,639 23,540	<b>2023E</b> <b>1,084,112</b> 344,279 0	<b>2024E</b> <b>1,215,796</b> 344,279
72 252,543 18 89,656 <b>48 1,111,21</b> 06 3,27	275,739 43,677	304,609 30,946	340,639 23,540	344,279 0	344,279
72 252,543 18 89,656 <b>48 1,111,21</b> 06 3,27	275,739 43,677	304,609 30,946	340,639 23,540	344,279 0	344,279
18 89,656 48 1,111,218	43,677	30,946	23,540	0	1
<b>48 1,111,21</b> 06 3,27			,	0	$\cap$
06 3,27	3 1,107,723	1,349,477	1,241,200		0
				1,428,391	1,563,715
75 120	124,569	108,482	67,966	23,030	22,467
	2 1,338	33,603	1,699	1,699	1,699
54 2,143	в О	1,347	429	429	429
35 5,549	125,907	143,432	70,094	25,158	24,595
33 1,116,76	1,233,630	1,492,909	1,311,294	1,453,549	1,613,018
0 2.74	0	1.067	6.063	0	0
0 13,352		67	3,980	0	0
6 10,001		1,708	1,875	2,000	2,000
		2,842	11,918	2,000	2,000
71 1,098,969	1,201,184	1,490,067	1,299,376	1,451,549	1,611,018
07200	072.004	072 004	072 004	072 004	873,804
			/		712,506
					/12,500
0,0,7			0	-	0
01 40	101	101	401	401	491
					3.23
		<b>3.02</b> 23%	-12%	<b>2.90</b> 12%	<b>3.23</b> 9%
	2.19	2.54	0.04	0.11	2.86
/0 1.8	,		Z.,34	2.61	∠.00
<b>70 1.88</b> 15 1.183	3 1.117	1.188	1.132	<b>2.61</b> 1.132	1.132
	<ul> <li>62 17,798</li> <li>71 1,098,969</li> <li>04 873,804</li> <li>67 218,272</li> <li>0 6,893</li> <li>71 1,098,969</li> <li>91 491</li> <li>90 2.22</li> </ul>	62         17,798         32,446           71         1,098,969         1,201,184           04         873,804         873,804           67         218,272         327,380           0         6,893         0           71         1,098,969         1,201,184           91         4,91         4,91           90         2.22         2.45           2%         17%         10%	62         17,798         32,446         2,842           71         1,098,969         1,201,184         1,490,067           04         873,804         873,804         873,804           67         218,272         327,380         607,873           0         6,893         0         8,390           71         1,098,969         1,201,184         1,490,067           91         491         491         491           90         2.22         2.45         3.02           2%         17%         10%         23%	62       17,798       32,446       2,842       11,918         71       1,098,969       1,201,184       1,490,067       1,299,376         04       873,804       873,804       873,804       873,804         67       218,272       327,380       607,873       425,572         0       6,893       0       8,390       0         71       1,098,969       1,201,184       1,490,067       1,299,376         91       491       491       491         90       2.22       2.45       3.02       2.65         2%       17%       10%       23%       -12%	62       17,798       32,446       2,842       11,918       2,000         71       1,098,969       1,201,184       1,490,067       1,299,376       1,451,549         04       873,804       873,804       873,804       873,804       873,804         67       218,272       327,380       607,873       425,572       577,745         0       6,893       0       8,390       0       0         71       1,098,969       1,201,184       1,490,067       1,299,376       1,451,549         91       491       491       491       491       491         92       2.22       2.45       3.02       2.65       2.96         226       17%       10%       23%       -12%       12%

#### Apax Global Alpha



Cashflow							
Year-end Dec (€000)	2018	2019	2020	2021	2022	2023E	2024E
Interest received	17,896	16,963	18,024	25,553	23,577	36,021	38,383
Interest paid	(43)	(200)	(259)	(1,750)	(521)	(500)	(500)
Dividends received	1,718	2,807	1,060	906	1,815	1,000	1,000
Operating expenses paid	(21,862)	(7,285)	(5,460)	(6,191)	(6,038)	(7,000)	(7,000)
Tax paid/received	(132)	(52)	17	3	0	0	0
Purchase of PE investments	(11,126)	0	0	0	0	0	0
Capital calls paid to PE investments	(30,812)	(165,904)	(55,651)	(199,941)	(194,380)	(250,000)	(300,000)
Capital distributions received from PE investments	133,362	182,324	207,270	275,140	227,821	250,000	350,000
Purchase of DI	(212,988)	(114,792)	(69,126)	(274,417)	(53,640)	(103,640)	(53,640)
Sale of DI	172,811	123,370	89,641	230,511	43,228	100,000	50,000
Net cash inflow/(outflow) from operating	48,824	37,231	185,516	49,814	41,862	25,881	78,243
activities							
Cashflows from financing activities							
Financing costs paid	(3,309)	(1,710)	(1,706)	(2,104)	(2,822)	(2,600)	(2,600)
Dividends paid	(47,314)	(50,312)	(51,805)	(64,584)	(71,070)	(68,217)	(76,206)
Purchase of own shares	0	0	(6,970)	0	(8,412)	0	0
Revolving credit facility drawn	94,248	88,824	6,106	0	17,393	0	0
Revolving credit facility repaid	(94,248)	(88,824)	(6,106)	0	-17,393	0	0
Net cash used in financing activities	(50,623)	(52,022)	(60,481)	(66,688)	(82,304)	(70,817)	(78,806)
Opening cash and cash equivalents	18.989	17.306	3.277	124,569	108,482	67.966	23.030
Net increase in cash and cash equivalents	(1,799)	(14,791)	125,035	(16,874)	(40,442)	(44,936)	(4563)
FX effects	116	762	(3.743)	787	-74	0	0

Return attribution by quar	ter						
Quarter performance (%)	PE	Derived debt	Derived equity	Perf. fee	Other	FX	Total return
1Q'16	0.7%	0.4%	-0.2%	0.8%	-0.4%	-3.1%	-1.8%
2Q'16	0.3%	-0.9%	0.5%	-0.4%	0.0%	1.6%	1.2%
3Q'16	-0.1%	2.1%	1.2%	-0.1%	-0.6%	-0.5%	2.0%
4Q'16	2.0%	0.3%	-0.5%	-0.4%	0.1%	4.0%	5.5%
1Q'17	1.1%	0.7%	0.7%	-0.3%	-0.2%	-0.6%	1.4%
2Q'17	0.7%	-0.3%	3.3%	-0.5%	-0.6%	-4.8%	-2.1%
3Q'17	1.3%	0.5%	0.5%	-0.1%	-0.2%	-2.3%	-0.3%
4Q'17	2.7%	1.4%	1.2%	-0.4%	-0.2%	-1.1%	3.5%
1Q'18	0.4%	0.4%	0.2%	0.3%	-0.3%	-1.7%	-0.7%
2Q'18	5.8%	-0.2%	-0.6%	-0.3%	-0.5%	2.7%	6.9%
3Q'18	3.5%	0.1%	-1.7%	0.2%	-0.2%	-0.1%	1.8%
4Q'18	-0.2%	0.1%	-0.8%	-0.3%	0.0%	0.5%	-0.7%
1Q'19	6.4%	0.5%	-0.2%	0.0%	-0.2%	2.2%	8.7%
2Q'19	5.3%	0.5%	0.1%	-0.3%	-0.2%	-1.0%	4.4%
3Q'19	3.1%	0.6%	-0.6%	-0.2%	-0.3%	2.3%	4.9%
4Q'19	3.2%	0.6%	1.3%	-0.5%	0.0%	-1.2%	3.4%
1Q'20	-7.9%	-2.0%	-1.7%	0.0%	-0.2%	-0.1%	-11.9%
2Q'20	11.4%	2.0%	0.8%	0.0%	-0.2%	-0.6%	13.3%
3Q'20	10.7%	1.2%	0.0%	0.0%	-0.2%	-3.2%	8.5%
4Q'20	7.6%	0.7%	1.1%	0.0%	-0.1%	-2.4%	6.9%
1Q'21	6.0%	0.7%	0.6%	-0.2%	-0.2%	3.5%	10.4%
2Q'21	6.6%	0.5%	0.4%	-0.1%	-0.2%	-0.7%	6.5%
3Q'21	7.9%	0.5%	0.2%	-0.2%	-0.1%	1.6%	9.9%
4Q'21	-1.5%	0.3%	-0.1%	-0.2%	-0.2%	1.6%	-0.1%
1Q'22	-3.6%	0.2%	0.0%	0.0%	0.2%	2.1%	-1.7%
2Q'22	-3.9%	-1.0%	-0.3%	0.2%	-0.2%	3.3%	-1.9%
3Q'22	-1.0%	0.4%	-0.1%	-0.3%	-0.2%	4.4%	3.2%
4Q'22	-1.5%	0.0%	0.3%	0.3%	-0.2%	-6.2%	-7.3%
1Q'23	1.8%	1.2%	0.1%	-0.1%	0.2%	-0.9%	1.9%
Average	2.6%	0.4%	0.6%	-0.5%	-0.2%	-0.1%	2.8%

#### Apax Global Alpha



### Disclaimer

Hardman & Co provides professional independent research services and all information used in the publication of this report has been compiled from publicly available sources that are believed to be reliable. However, no guarantee, warranty or representation, express or implied, can be given by Hardman & Co as to the accuracy, adequacy or completeness of the information contained in this research and they are not responsible for any errors or omissions or results obtained from use of such information. Neither Hardman & Co, nor any affiliates, officers, directors or employees accept any liability or responsibility in respect of the information which is subject to change without notice and may only be correct at the stated date of their issue, except in the case of gross negligence, fraud or wilful misconduct. In no event will Hardman & Co, its affiliates or any such parties be liable to you for any direct, special, indirect, consequential, incidental damages or any other damages of any kind even if Hardman & Co has been advised of the possibility thereof.

This research has been prepared purely for information purposes, and nothing in this report should be construed as an offer, or the solicitation of an offer, to buy or sell any security, product, service or investment. The research reflects the objective views of the analyst(s) named on the front page and does not constitute investment advice. However, the companies or legal entities covered in this research may pay us a fixed fee in order for this research to be made available. A full list of companies or legal entities that have paid us for coverage within the past 12 months can be viewed at <a href="http://www.hardmanandco.com/legals/research-disclosures">http://www.hardmanandco.com/legals/research-disclosures</a>. Hardman may provide other investment banking services to the companies or legal entities mentioned in this report.

Hardman & Co has a personal dealing policy which restricts staff and consultants' dealing in shares, bonds or other related instruments of companies or legal entities which pay Hardman & Co for any services, including research. No Hardman & Co staff, consultants or officers are employed or engaged by the companies or legal entities covered by this document in any capacity other than through Hardman & Co.

Hardman & Co does not buy or sell shares, either for their own account or for other parties and neither do they undertake investment business. We may provide investment banking services to corporate clients. Hardman & Co does not make recommendations. Accordingly, they do not publish records of their past recommendations. Where a Fair Value price is given in a research note, such as a DCF or peer comparison, this is the theoretical result of a study of a range of possible outcomes, and not a forecast of a likely share price. Hardman & Co may publish further notes on these securities, companies and legal entities but has no scheduled commitment and may cease to follow these securities, companies and legal entities without notice.

The information provided in this document is not intended for distribution to, or use by, any person or entity in any jurisdiction or country where such distribution or use would be contrary to law or regulation or which would subject Hardman & Co or its affiliates to any registration requirement within such jurisdiction or country.

Some or all alternative investments may not be suitable for certain investors. Investments in small and mid-cap corporations and foreign entities are speculative and involve a high degree of risk. An investor could lose all or a substantial amount of his or her investment. Investments may be leveraged and performance may be volatile; they may have high fees and expenses that reduce returns. Securities or legal entities mentioned in this document may not be suitable or appropriate for all investors. Where this document refers to a particular tax treatment, the tax treatment will depend on each investor's particular circumstances and may be subject to future change. Each investor's particular needs, investment objectives and financial situation were not taken into account in the preparation of this document and the material contained herein. Each investor must make his or her own independent decisions and obtain their own independent advice regarding any information, projects, securities, tax treatment or financial instruments mentioned herein. The fact that Hardman & Co has made available through this document various information constitutes neither a recommendation to enter into a particular transaction nor a representation that any financial instrument is suitable or appropriate for you. Each investor should consider whether an investment strategy of the purchase or sale of any product or security is appropriate for them in the light of their investment needs, objectives and financial circumstances.

This document constitutes a 'financial promotion' for the purposes of section 21 Financial Services and Markets Act 2000 (United Kingdom) ('FSMA') and accordingly has been approved by Capital Markets Strategy Ltd which is authorised and regulated by the Financial Conduct Authority (FCA).

No part of this document may be reproduced, stored in a retrieval system or transmitted in any form or by any means, mechanical, photocopying, recording or otherwise, without prior permission from Hardman & Co. By accepting this document, the recipient agrees to be bound by the limitations set out in this notice. This notice shall be governed and construed in accordance with English law. Hardman Research Ltd, trading as Hardman & Co, is an appointed representative of Capital Markets Strategy Ltd and is authorised and regulated by the FCA under registration number 600843. Hardman Research Ltd is registered at Companies House with number 8256259.

(Disclaimer Version 8 – Effective from August 2018)

### Status of Hardman & Co's research under MiFID II

Some professional investors, who are subject to the new MiFID II rules from 3rd January 2018, may be unclear about the status of Hardman & Co research and, specifically, whether it can be accepted without a commercial arrangement. Hardman & Co's research is paid for by the companies, legal entities and issuers about which we write and, as such, falls within the scope of 'minor non-monetary benefits', as defined in the Markets in Financial Instruments Directive II.

In particular, Article 12(3) of the Directive states: 'The following benefits shall qualify as acceptable minor non-monetary benefits only if they are: (b) 'written material from a third party that is commissioned and paid for by a corporate issuer or potential issuer to promote a new issuance by the company, or where the third party firm is contractually engaged and paid by the issuer to produce such material on an ongoing basis, provided that the relationship is clearly disclosed in the material and that the material is made available at the same time to any investment firms wishing to receive it or to the general public...'

The fact that Hardman & Co is commissioned to write the research is disclosed in the disclaimer, and the research is widely available.

The full detail is on page 26 of the full directive, which can be accessed here: <u>https://ec.europa.eu/transparency/regdoc/rep/3/2016/EN/3-2016-</u>2031-EN-F1-1.PDF

In addition, it should be noted that MiFID II's main aim is to ensure transparency in the relationship between fund managers and brokers/suppliers, and eliminate that is termed 'inducement', whereby free research is provided to fund managers to encourage them to deal with the broker. Hardman & Co is not inducing the reader of our research to trade through us, since we do not deal in any security or legal entity.

research@hardmanandco.com

1 Frederick's Place London EC2R 8AE

#### +44(0)20 3693 7075

www.hardmanandco.com